

**From:** Bill Williams  
**To:** Microsoft ATR  
**Date:** 1/3/02 12:22pm  
**Subject:** Microsoft Settlement

My thoughts on the subject case.

I am glad the subject case is coming to a close. I understand litigation of this magnitude takes time, however, in this case you took way to long in reaching a final decision.

By not coming to a quicker decision it affected the economic well being of many developers waiting in the wings for a decision. Small to mid-size organizations are still the backbone of our economy and you under-cut their ability to act and/or react. Most organizations do not have the cash that a Microsoft has, therefore, quicker decisions are necessary.

I agree Microsoft should not have been broken up.

I am disappointed that you are allowing them a long-term free hand in entering the education market. The long-term effects will favor Microsoft and put competition at a disadvantage. Other remedies would have been more realistic and would have encouraged long-term competition.

Punishment was in order and you fell short.

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